



Deliberate Relationships between governments and the nonprofit/voluntary sector

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Deliberate Relationships – Governments/Nonprofit Sector

- Existing “normal” relationships
- vs formal, deliberate relationship between a government and the non-profit/voluntary sector there
- Whole of government with whole of sector



Deliberate

Relationships: Starting Points

- Ideological
- Pragmatic
- Learned/imported
- Combination



Deliberate Relationships : Components

- Framework Agreement
 - Statement of principles for working together
 - Jointly developed/shared
 - Codes of application
 - Endorsement/ratification



Deliberate Relationships: Components (cont'd)

- Implementation
 - Architecture (legal, regulatory, funding)
 - Capacity-building (knowledge, hr, financial, technology, awareness)
 - Policy Involvement



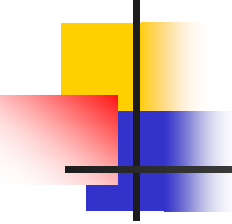
Deliberate Relationships: Components (cont'd)

- Sustaining and Maintaining
 - Institutionalizing, both parties
 - Level of responsibility
 - Reporting/ monitoring



Deliberate Relationships: What is Success

- Whole of sector-whole of government
- Includes architecture, implementation and maintaining
- Known and recognized across both government and sector
- Respect and recognition of one another
- Level playing field with government/private sector relationships



Deliberate Relationships: Preconditions/Success Factors

- Government interested and committed
- Sector that is independent, organized and respected
- Commitment to joint/shared development
- Right people from both sides
- Time to build and expand trust
- Enduring institutional mechanisms
- Adequate resources for construction and going forward



Deliberate Relationships: Challenges for the Sector

- Building and maintaining a coordinated mechanism or voice
- Inclusion of all parts of sector – subsectors, diversity elements, small/large
- Conveying whole of sector: not synonymous with volunteering, nor with social sector
- Representation vs representivity



Deliberate Relationships: Challenges for Governments

- Fitting nonprofit sector with departmental mandates, largely vertical
- Allocating and protecting resources across departments
- Managing horizontal initiative and on-going relationship
- Multi-year commitments